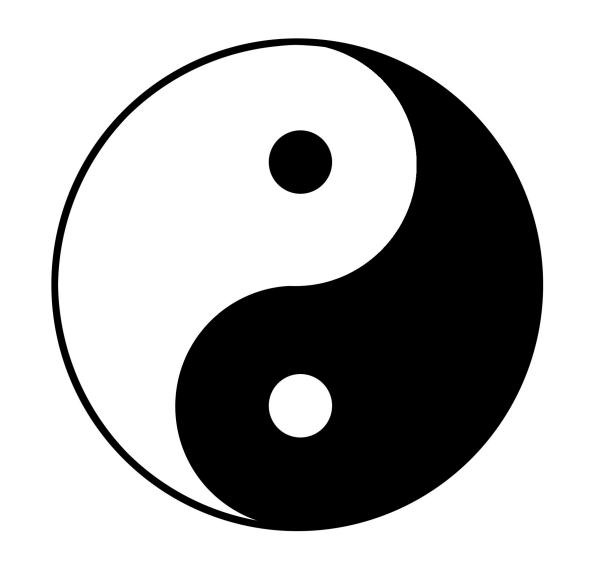
The Benefits and Dangers of Metrics

July 7, 2015

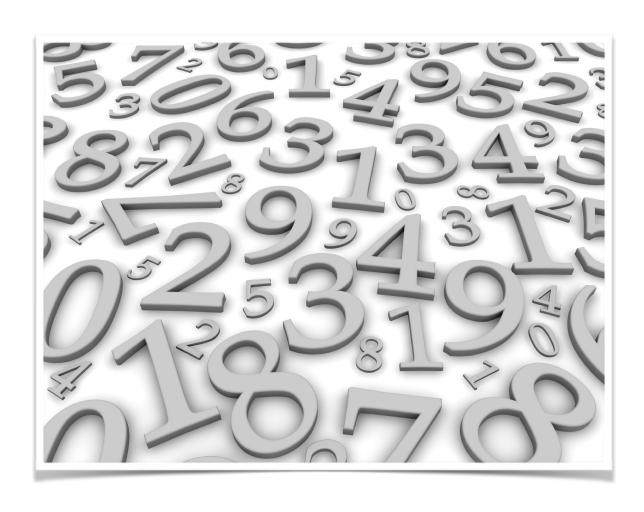
The Yin and Yang of **Business**

Design & Quantitative Thinking



Today's Agenda

Business Models & Metrics



Tomorrow's Agenda

Design Thinking



We cannot **change** what we cannot **measure**

So measure everything?

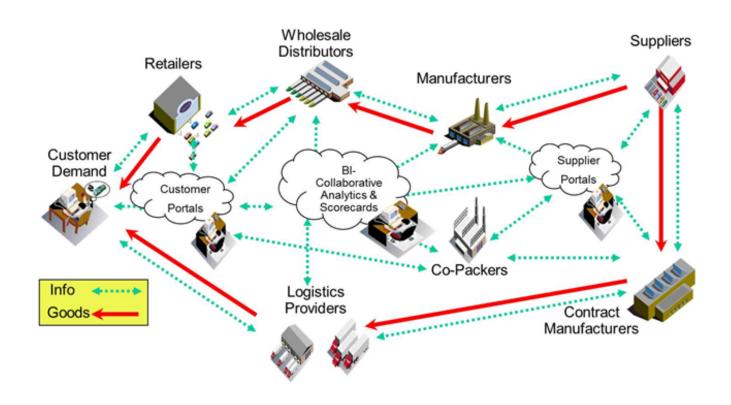
Yes, we have the Big Data technology to do so



The biggest challenge for a business is going from data to action

Software can solve some problems

Supply Chains



Designing a business can't use software

The assumptions we make are everything

Numbers are powerful but dangerous